


10 June 1965

MEMORANDUM FOR: Chief, BR ✓
Chief, FDD
Chief, GR
Chief, SR
Chief, FIB

SUBJECT: Communist China - Collection and Processing

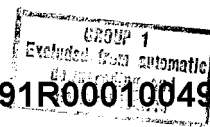
1. Request your replies to the following questions by COB 15 June 1965:
 - a. What more could your component be doing in the collection and/or processing of information of intelligence value on Communist China?
 - b. If the answer to a. is positive;
 - (1) Could you reallocate your present resources without seriously jeopardizing work in other areas?
 - (2) If you needed additional manpower and/or funds - how much?
2. Please be precise and succinct in stating what you could do, what you would expect to accomplish and to what extent this would augment your present efforts on this area.

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Acting Assistant Director
Central Reference

SECRET



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Collection

1. Barbara has [redacted] publications
procurement paper re (Chinese)
publication which could be
procured but aren't.

1A - Any other collection possibilities?

Processing

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2. If all material available
could be procured, could
you process it?

3. If not how many people
would additionally necessary,
& how many more for
minimum screening.

NB. Any additional probably come
out of our trade.

Communist China--Collection and Processing

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1. a (1) [REDACTED] Communist China has been recognized as an important ~~question~~ ^{factor} from the lowest analyst to the White House, yet it remains today as one of the major problems in assessing Communist China's growing threat to world peace. The closed society that has existed since the creation of the People's Republic of China in 1949 has prevented normal contacts enjoyed with most other nations. In recent years intelligence collection on the USSR and other communist countries has been on the increase and analysts have been faced with the problem of too much information. Yet China remains an unknown factor and even less is known about her leaders. Even open sources, an invaluable tool to other analysts, are difficult to come by. As result there is a constant effort made by [REDACTED] and clandestine services around the world to obtain whatever Chinese sources are available.

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The China unit in BR receives all of the open sources collected by [REDACTED]

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[REDACTED] Information disseminated by DDP is also received, but there is still a greater need for more information from these sources. One source of information which could well add to our files is that collected by DDP but not disseminated for one reason or another. At times, through personal contacts, the unit has had access to some of this information.

Not being an office ~~specifically~~ specifically charged with collection responsibility ~~and~~ we can only give our impressions of what is available but not being properly exploited for use in Washington. In recent years there has been an increasing amount of research being performed. [REDACTED] In 1963 the

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State Department post inspectors stated [REDACTED]

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[REDACTED] We believe we are correct in stating that all [REDACTED] effort and responsibility for Communist China rests with [REDACTED]

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[REDACTED] The emphasis [REDACTED] and any files that they maintain, on

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Communist Chinese [REDACTED] has never been determined. We do give them a fair amount of material, they may be able to supply something in return.

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1.1. a (2) In processing, the China unit has been faced with a difficult situation. Although the unit has been able to provide quality services to the intelligence community, it has been able to do so only through the efforts of a few dedicated analysts. The lack of manpower has meant a constant struggle to keep up with the ever increasing work load and a resulting decrease in the analyst's ability to

meet the needs of their consumers. Every publication or service provided by the unit has meant a cut back in daily processing, the creation of a growing backlog, or extra working hours for the analysts. The importance of keeping up with the daily intake has prevented the unit from providing many of the services needed by the intelligence community. A decision had to be made between keeping-up with the daily intake or offering services, which would backlog incoming mail. Even though we provide minimum service, the unit is still handicapped by an inability to adequately handle our daily mission. The following valuable reference aids have consequently become out-of-date.

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a) [REDACTED] This publication is over a year old. The China unit has yet to write a single new report or re write reports even though numerous changes have occurred during the past year which have caused shifts in individual power positions.

b) Directory of Chinese Communist Officials--This publication is now over two years old and so out-dated that it is of little use. The directory was well received and served as a valuable reference aid both in Washington and in the field. Numerous requests have been received asking to have the issue up-dated. The unit has been extremely reluctant to do so because of the time needed to produce such a project and because of a large backlog of information that has to be processed before making any attempt to up-date this publication.

c) Directory of Scientific Organizations--When this publication was released in 1960 it had many shortcomings but it still provided a reference aid that was in great demand. At that time the unit had a full time analyst working on Chinese scientific organizations. At present one analyst with less than several hours a week is attempting to handle the responsibility. A large backlog exists, and little can be done to keep the organizational file in working condition.

d) Chinese Men of Sciences--This has proven to be a valuable tool to DDP stations overseas. This publication was finished in 1962 and took over a year to produce. Although it would be impossible to bring out an up-dated version, many requests have been received asking for such an edition.

1. b) At present the unit has four professionals and two intelligence assistants. These are evenly divided to handle scientific and political personalities. The unit has a need for additional professionals^{als} who have area background, language familiarity, and potential analytical ability. However, the major problem has been the necessity of having professionals doing work that could be adequately handled by intelligence assistants. Therefore, it is felt that the problems now existing could be solved by an increase in the number of IA's. This would allow the section to process daily mail and provide the analysts with enough time to meet the demands levied by their consumers. At a minimum it is estimated that an increase of four IA's would provide the unit with enough manpower. This would give the China unit a TO of four professionals and six IA's.

The only other alternative to an increase in TO would be to provide enough funds so that over-time could be made available. However, it is felt that this is only a stop-gap measure *which would be an already overworked staff.* and in the long run the cost of four IA's would be less than the funds needed to provide enough over-time. *To get the same*

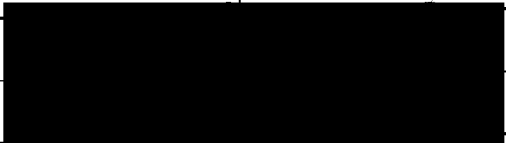

amount of work done during overtime hours would cost
[REDACTED] *required in average OT dollars* [REDACTED]

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2 or 3 dollars [REDACTED] STATINTL

TRANSMITTAL SLIP		DATE
TO:		
ROOM NO.		
REMARKS:		
<p>Returned with thanks.</p> <p>Hope for the best. Final request ODDI was for <u>3 IA slots</u>.</p>		
FROM: 		
ROOM NO.	BUILDING	EXTENSION

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FORM NO. 241
1 FEB 55

REPLACES FORM 36-8
WHICH MAY BE USED.

GPO : 1957-O-439445

(47)

CHINA:

TOTAL REQ FOR COMMUNIST CHINA

CALENDAR YR 64 - 1230

CALENDAR YR 65 - 1116 (through SEP)
projected (+1/4) 1488

increase of 258 - roughly 20%

UNANSWERED REQ - AS BEFORE REQ FOR
UPDATING DIRECTORY, BH, etc

INCREASE IN DOCUMENTS - TRAVEL MATERIAL
FROM DDP
PROVINCIAL PRESS ITEMS

FULL/TIME/NOV - 4 ANALYSTS 3 IAS

+ ONG GS-11 + 2 IAS - see paper

The China section realizes the necessity of obtaining additional analysts. Our numerous memos on the subject have not stressed this point for various reasons. First, the situation is such that immediate assistance is needed, and it was felt that additional Intelligence Assistants (I.A.) would be easier to come by than qualified analysts. Second, anything less than an analyst with area background, especially at a high grade, creates more problems than are solved. Third, the success of the I.A. program led us to believe that much of the routine work being done by analyst, under proper supervision could be satisfactorily handled by an I.A. This would enable the analyst to devote more time to the production of finished biographic intelligence.

The section's present TO is four analysts and three I.A.s. However, of the four analysts only two possess the qualifications and knowledge ~~to do the job~~ needed to do an adequate job. The third analyst is on a year's leave-of-absence, while the fourth has only recently transferred to the section and is a long way from being an experienced analyst. Thus all supervision, writing of reports and analysis of information must be done by the two senior analysts. This they find increasingly difficult to do since most of their time is consumed in daily processing.

Of the three I.A.s one ^{just came} ~~is momentarily expected~~ on board, one has just recently been promoted to the slot and the third has been working for the past six months. Both of the ^{old} I.A.s ~~now~~ are doing a good job, one working on scientific personalities the other assisting the political analyst. This still leaves the section in a difficult position since much remains to be accomplished.

First, in regard to ~~the~~ Chinese Communist ^{SCIENTIFIC} personalities one ~~senior~~ analyst and one I.A. cannot handle the entire operation. At least one and probably two additional I.A.s are needed. One to assist in preparing new dossiers and up-dating existing ones and the other to assist in maintaining the Scientific Organization File. There is also a great need ^{the development of} for an experienced senior analyst in this area. [REDACTED] was fulfilling this need but his departure has left a difficult vacancy to fill.

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Second, the political analysts in addition to ~~the~~ ~~analyst~~ being bogged down in daily processing procedures are also faced with the duties of acting section chief for the Far East, assisting on top priority tasks (Indonesia) and such outside chores as assisting Chive. The one I.A. ~~is~~ working ~~on~~ [REDACTED] codes appearances of 225 leading Chinese officials, ~~checks~~ ^{performs} routine name checks, and whenever possible/codes, for EAM control, information on Chinese traveling ~~abroad~~ abroad. This latter category is an ever increasing one, especially since the section obtained the cooperation of DDP who forwards all of their information dealing with Chinese foreign travel. This ~~is~~ ^{processes &} covers a great deal of information and because of the need for quality control is time consuming to process. If the section is to be required to maintain full EAM control on such information a full-time I.A. is needed.

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+ Vietnam
& Chicom
Task Teams

— Additional help is needed to aid the political analyst in the maintenance of the political organization file. This extremely functional file is a valuable asset to the section in that it enables the analyst to answer immediately most telephone request and is the basis for publications such as the Directory of Leading Chinese Officials. Also because a sizable amount of our daily mail contains garbled names this file enables the analyst to correct all names before sending it to our files. Because so much of the section's daily mail needs to be checked against this file the analyst cannot keep up with the material. A full-time I.A. with some knowledge of Chinese would be a welcomed asset.

CHINA SECTION - PROJECTED T/C

1. Scientific Unit - -

One Senior Analyst - screens and processes daily scientific mail, assist and supervises one analyst and two Intelligence Assistants, supervises production of scientific reference aids, answers request and on priority basis assist political analyst in writing biographic reports.

^{Two}
~~One~~ Analysts - processes daily mail for scientific personalities and organizations, answers request on scientific personalities and is responsible for scientific organization file.

One Intelligence Assistant - under supervision of analyst maintains scientific organization file and prepares new dossiers and up-dates existing dossiers on scientific personalities.

One Intelligence Assistant - prepares new dossiers and up-dates existing dossiers on scientific personalities.

2. Political Unit - -

Two Senior Analysts - processes daily mail, answers request, writes biographic reports, produces reference aids (Directory, Appearance Quarterly, etc.), supervises work of I.A.s and maintains adequate political background files.

One Intelligence Assistant - processes and codes information on Chinese traveling abroad.

One Intelligence Assistant - codes, for EAM control, appearances of 225 leading Chinese officials, answers routine name checks, and processes low level documents (JPRS, FDD Summaries, etc.).

One Intelligence Assistant - under supervision of analyst maintains political organization file, processes all daily mail into file (FBIS, Provincial Radio Broadcast, Bio Cards , [REDACTED]

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The growing interest in Communist China is ~~more than~~ reflected in the growing number of request for [REDACTED] information. In 1964 the section answered some 1230 individual request on China, ^{twice as many?} a number greater than the remainder of OOR). This year that number has increased by some twenty percent. Yet though CCI, OSI, DDP, State Department, DIA, and other government agencies have asked for more [REDACTED] reports and up-dated versions of our reference aids, we have not been able to do so. Since May 1964 numerous ~~many~~ changes have occurred in the Chinese Communist Government and Party, yet the section has had time to write only a dozen reports. With additional personnel the China section could provide the intelligence community with the biographic information that is needed.

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